



**The Chartered Institute  
of Arbitrators**

*Certificate of Membership*

This is to certify that

**Likando Kalaluka**

was admitted as a Fellow of the Institute on

**10/02/2021**

*Given under the seal of the Chartered Institute of Arbitrators*

Membership subscription is valid until 31 December 2021

**Member ID: 6019003**



*J. X. M.*  
President

Director General

*This certificate must be returned to the Institute on cessation of Membership*

REGISTERED CHARITY NO. 803725